

How to Approach and Engage the Canadian ITB Program				
Stage	e 1: Trade Show Selection Checklist: - Yearly planning at least 3 months prior to the show	Accountable	Responsible	Complete
1	Understand the ITB Policy	Name	Name	
	Learn about Industrial Technological Benefits (ITBs) and their role in Canadian defense procurement. www.ised-isde.canada.ca/site/industrial-technological-benefits/en			
2	Identify Primes with Unfulfilled ITB Obligations			
	Research and find prime defense contractors that have outstanding ITB obligations. <a 20"="" d4f6eceb="" d4f6eceb#="" href="www.ised-isde.canada.ca/site/industrial-technological-benefits/en/projects-and-obligations/report-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contractor-progress/breakdown-current-obligations-contra</td><td></td><td></td><td></td></tr><tr><td>3</td><td></td><td></td><td></td><td></td></tr><tr><td></td><td>Investigate the prime's Canadian and international operations, and identify their Tier one suppliers. www.ised-isde.canada.ca/site/aerospace-defence/en/state-canadas-defence-industry</td><td></td><td></td><td></td></tr><tr><td></td><td>CRD Top 100 Defence Companies www.viewer.zmags.com/publication/d4f6eceb#/d4f6eceb/20			
4	Connect with ITB or Offset Managers			
	Find contact information for ITB or offset managers, typically through LinkedIn or government websites.			
	Attend industry trade shows and engagement days to network with ITB or offset managers.			
5	Develop and Pitch Your Value Proposition			
	Create a strong one-sheet that describes the services, products, or R&D projects you believe will be valuable to the prime contractor.			
	Present your value proposition to ITB or offset managers, and let them facilitate introductions within their company.			
6	Build Relationships and Add Value			
	Engage in traditional relationship building and business development with the prime's business units, project leaders, and Tier one suppliers.			
	Focus on solving problems and adding value to the prime's operations.			
7	Ensure Multi-Layer Value			
	Demonstrate that your project brings a technology, capability, or efficiency that makes the prime more competitive.			
	Show how your project adds value to their current or future offerings.			
	Highlight your project's qualification for a high multiplier (9 x IF or better like future sales).			
	Build a strong relationship with the buyer group within the prime.			
	Ensure compliance with security and stability requirements.			
8	Be Patient and Persistent			
	Acknowledge the long sales cycle and be prepared for delays in the process.			
	Maintain a viable business independent of defense contracts.			
9	Secure an ITB Transaction			
	Once all the previous steps are completed, the ITB or offset manager can start putting together a transaction for their leadership and the government to review and approve.			
	Keep in mind that the Canadian subsidiary of the foreign prime might need to seek approval from their international headquarters for the transaction.			
Read About the Show and Follow-Up Here				

STRATEGY + ENTREPRENEURSHIP + CREATIVE PROBLEM SOLVING + BUSINESS DEVELOPMENT + AEROSPACE & DEFENCE

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